

Global Outlook

\$4.4T

2024-2043 Services
20 year growth 4.3%

- Maintenance, Repair, Overhaul and Modifications
- Parts and Distribution Services
- Training and Pilot Services
- Digital Solutions and Analytics

2.4M

New Personnel

- New Pilots
- New Technicians
- New Cabin Crew

Regional Highlights

Destination	Services	20 Year Growth	New Personnel
AFRICA	\$ 1 2 0 B	5.7%	7 6 K
CHINA	\$ 7 8 0 B	5.6%	4 3 0 K
EURASIA	\$ 1 , 0 6 5 B	3.7%	5 6 2 K
LATIN AMERICA	\$ 2 3 5 B	4.5%	1 3 5 K
MIDDLE EAST	\$ 3 9 0 B	4.6%	2 3 5 K
NORTH AMERICA	\$ 1 , 0 0 0 B	2.9%	4 3 0 K
NORTHEAST ASIA	\$ 1 9 0 B	2.9%	9 8 K
OCEANIA	\$ 8 0 B	3.6%	4 1 K
SOUTH ASIA	\$ 1 7 5 B	7.8%	1 2 9 K
SOUTHEAST ASIA	\$ 3 6 5 B	7.1%	2 3 4 K